

# Proposed FY2023 Budget

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Acting County Executive February 15, 2022

### **FY2023 Budget Priorities**



#### Revenues

- Maintain County-Schools revenue agreement
- Mitigate impact of rising real estate assessments
- Diversify tax base with meals tax
- Planning for grocery tax elimination

#### Expenditures

- Advance Board directives & strategic priorities
- Provide employee compensation
- Staffing infrastructure for capital projects
- Principles of Sound Financial Management
- Address mandates

## **FY2023 Budget Initiatives**



### **Board Policy Direction**



Cemetery Preservation Program

\$0.3M

- Archaeologist & Cemetery Preservation Coordinator
- Property maintenance
- Collective Bargaining

\$0.7M

- County Attorney/Human Resources FY23
- Finance/HR/Budget in FY24
- Public Health Department

\$1.7M

- Work session/City Councils in March
- ARPA funds one-time costs
- Crisis Receiving Center

\$2.7M

- Adult behavioral health; 16 beds/16 recliners
- Total cost: \$4.7M; assumes \$2.0M annual State funding
- ARPA funds facility one-time costs
- March work session

# **Quality Education & Workforce Development**



<ul> <li>Increase School transfer</li> </ul>	\$61.1M
• 9.3% increase over FY22	
<ul> <li>Maintain class size grant</li> </ul>	\$1.0M
• Continue 13th high school debt	service \$0.8M
<ul> <li>Maintain cable grant revenue</li> </ul>	\$0.6M
<ul> <li>Continue school security progra</li> </ul>	m \$0.5M
Northern Virginia Community Community Community Community	ollege \$1.1M
<ul> <li>Early college programs</li> </ul>	
<ul> <li>Workforce development programs</li> </ul>	

### **Resilient Economy**



- Economic Recovery (ARPA)
  - \$16.0M 1st allocation
  - Restore Retail Grants
  - Ignite 2.0 Grants
  - Elevate Workforce Program
  - HUB Zone Redevelopment
- Targeted Industry Program

\$0.7M

- 8.0 FTE approved in January
- Shift existing resources to complete team
- Increase capacity from 50 to 80 projects

### **Transportation & Mobility**



•	Maintain	PRTC	sup	port	with	fuels	tax
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**TBD** 

- PRTC proposed budget scheduled for March 3
- Update motor fuels tax forecast
- Wheels to Wellness (1% transient occupancy tax)

•	Maintain	<b>VRE local</b>	subsidy	(NVTA 30%)	\$4.4M
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- Maintain TRIP (recordation tax) \$1.6M
- Orphan Roads increase (recordation tax) \$0.3M
- Transportation project management staffing \$0.3M
  - Mobility referendum projects
  - NVTA 30%

## **Safe & Secure Community**



<ul> <li>Police Staffing Plan</li> <li>Civilianization plan</li> <li>Completes Animal Shelter staffing</li> </ul>	\$2.0M
<ul> <li>Vehicle replacements</li> <li>Police vehicle replacement in 2011: \$29K/vehicle</li> <li>Police vehicle replacement in 2020: \$50K/vehicle</li> </ul>	\$1.2M
Sheriff Staffing Plan	\$0.4M
<ul> <li>Public Safety Communications</li> <li>Next Generation 911</li> <li>Text, photo, video evidence</li> </ul>	\$0.2M

## Safe & Secure Community Judicial Services



•	Commonwealth's Attorney Staffing Plan	\$1.1M
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- Local Salary Supplements \$1.0M
  - General District Court (15%)
  - Juvenile & Domestic Relations Court (15%)
  - State probation (15%)
- 7<sup>th</sup> Circuit Court Judge \$0.7M
  - Pending General Assembly legislation
  - Circuit Court / Sheriff / Circuit Court Clerk
  - Courtroom space issues remain
- Drug Court Coordinator (Circuit Court) \$0.1M

## Health, Wellbeing, & Human Services



- Community Services Staffing Plan \$2.5M
  - State funding: \$0.2M; County funding: \$2.3M
  - Developmental disability case mgmt. & day support
  - Emergency services
  - Medical services
  - Clinical behavioral health program
  - Mental health residential services
  - Youth substance abuse & mental health services

# **Community Services Staffing Plan Service Level Impacts**



Service	FY22 Clients Served	FY23 Proposed Clients Served	Client Increase
Developmental Disability Cast Mgmt.	1,270	1,390	120
Developmental Disability Day Support & Employment Services	55	85	30
Emergency Services (Access assessments for mental health & substance abuse services)	1,950	2,325	375
Medical Services (Psychiatric evaluations, medication, & assessments)	2,200	2,550	350
Clinical Behavioral Health Program (Substance abuse outpatient case management & treatment services)	1,700	1,760	60
Youth Substance Abuse and Mental Health Services	275	335	60

## Health, Wellbeing, & Human Services



<ul> <li>Public Assistance Staffing Plan</li> </ul>	\$1.3M
<ul> <li>Demand for public benefits up 200%</li> <li>10,000 annual renewal applications once reinstated</li> <li>State funding: \$0.6M; local funding \$0.7M</li> </ul>	
<ul> <li>Hypothermia Homeless Services</li> <li>Overnight shelter at Ferlazzo</li> <li>Former overnight shelter serves unsheltered adults with chronic health conditions</li> <li>Contracted hypothermia sheltering with non-profits</li> </ul>	\$0.1M
<ul> <li>10% Community Partner Increase</li> </ul>	\$0.3M
Birmingham Green Jurisdictional Agreement	\$86K
<ul> <li>COG membership (includes new program)</li> <li>Regional food security collaboration</li> </ul>	\$60K

## **Environmental Conservation & Sustainable Growth**



Environmental Sustainability

\$1.0M

- Sustainability Commission recommendations
- Implement Community Energy Master Plan action strategies
- Stormwater Management Fee

\$1.0M

- 1st increase since FY17
- State & federal mandates (MS-4 permit, DEQ, Chesapeake Bay)
- Drainage maintenance & infrastructure improvement
- Water quality monitoring & improvements

	FY2022 Adopted	FY2023 Proposed	Change
Single Family	\$39.36	\$44.08	\$4.72
Townhouse	\$29.52	\$33.06	\$3.54
Mobile Home	\$29.52	\$33.06	\$3.54
Multi-Family (Apt./Condo.)	\$29.52	\$33.06	\$3.54
Business/Non-Res.	\$39.36	\$44.08	\$4.72

## **Technology Improvement Plan**



FY23 TIP Projects	Description	Amount
Technology Improvements		
Enhanced VOIP Infrastructure	Internet/cloud voice telecom integration	\$1,035,000
Credible Software Upgrade	Electronic behavioral health case mgmt.	\$300,000
Harmony/SofTec Software	Social Services (juvenile) case mgmt. software	\$265,000
	TIP Total:	\$1,600,000
New IT Applications		
DUO Multi-Factor Authentication	Mobile security to access County systems	\$388,000
ESRI Enterprise	Real-time GIS; location-based data	\$261,000
	IT Applications Total:	\$649,000
<b>Licensing &amp; Subscription Costs</b>		
GLINT	Employee engagement & survey platform	\$150,000
NVERS Hosting Fees	Patient tracking during mass casualty events	\$100,000
Power DMS	Policy management system	\$40,000
SkillSoft/Percipio	Employee training platform	\$40,000
GovDelivery Mgmt. System	Public information delivery system	\$32,000
	Licensing & Subscription Total:	\$362,000

### **Maintain Service**



Casualty Insurance

\$1.0M

- Claims severity & frequency
- Cyber-security & terrorism
- Schools/parks maintenance & utilities

\$688K

- Jenkins elementary school fields
- Potomac Shores middle school fields
- Harbor Drive Park
- Financial Reporting & Procurement

\$545K

- Reporting deadlines & project reporting
- Capital project procurement resources
- Planning

\$194K

- Agritourism & Arts Overlay District
- Rezoning & special use applications

#### **Maintain Service**



Increased Costs

•	Fuel	\$500K
•	Leases (existing contracts)	\$253K
•	Custodial (existing contracts)	\$123K

- Solid Waste \$99K
  - Scale house operations & citizen convenience
  - Reduce OT expenses
  - Solid waste fee
- Freedom Center \$112K

#### **Address Mandates**



Elections Precincts & Licensing

\$651K

- New voting precincts finalized March 1
- FY22 budget provision for new precincts
- Completes funding for 20 new precincts
  - Voting machines
  - Ballot scanners
  - Poll books
- Virginia Wage Act Social Services OT \$250K
- General Assembly Actions

  TBD

### **Employee Compensation**



Employee Compensation

\$18.1M

•	3% pa	ay for	performance	\$7.6M
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## **FY2023 Budget Summary**



### Proposed FY2023-2027 Five-Year Plan - Revenue



Revenue and Resources:	FY2023	FY2024	FY2025	FY2026	FY2027
General Revenue Forecast	\$1,263,644,000	\$1,329,122,000	\$1,383,445,500	\$1,438,249,000	\$1,493,932,000
Less Grocery Sales Tax Revenue Loss	(\$11,000,000)	(\$15,000,000)	(\$15,000,000)	(\$15,000,000)	(\$15,000,000
General Revenue (Available Amount)	\$1,252,644,000	\$1,314,122,000	\$1,368,445,500	\$1,423,249,000	\$1,478,932,000
Less Schools Share of General Revenue	\$716,888,161	\$752,072,021	\$783,161,360	\$814,525,403	\$846,392,784
County Share of General Revenue	\$535,755,839	\$562,049,979	\$585,284,140	\$608,723,597	\$632,539,216
County General Revenue	\$535,755,839	\$562,049,979	\$585,284,140	\$608,723,597	\$632,539,216
Agency Revenue	\$219,201,607	\$217,448,214	\$222,638,866	\$228,156,601	\$238,385,378
County Resources	\$11,506,427	\$395,101	\$9,704,368	(\$1,699,660)	(\$2,146,266
Total County Revenue &					
Resources Available	\$766,463,873	\$779,893,295	\$817,627,375	\$835,180,538	\$868,778,329

## Proposed FY2023-2027 Five-Year Plan - Operating



Expenditures:	FY2023	FY2024	FY2025	FY2026	FY2027
County Operating Expenditures	\$746,909,335	\$763,637,369	\$780,951,775	\$792,621,365	\$809,628,052
<u>Mandates</u>					
7th Circuit Court Judge	\$646,479	\$454,368	\$454,368	\$454,368	\$454,368
New Election Precincts & Licensing	\$651,320	\$143,120	\$143,120	\$143,120	\$143,120
Juvenile Detention Center Overtime	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
State Reconciliations					
Community Services Reconciliation	\$1,854,230	\$1,854,230	\$1,854,230	\$1,854,230	\$1,854,230
Social Services Reconciliation	\$221,834	\$221,834	\$221,834	\$221,834	\$221,834
BOCS Directives					
Cemetery Preservation Program	\$245,828	\$245,828	\$245,828	\$245,828	\$245,828
Collective Bargaining	\$673,053	\$1,826,666	\$1,826,666	\$1,826,666	\$1,826,666
Targeted Industry Program	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000
Public Health Department	\$7,565,630	\$7,565,630	\$7,565,630	\$7,565,630	\$7,565,630
Crisis Receiving Center (CRC)	\$4,700,000	\$4,700,000	\$4,700,000	\$4,700,000	\$4,700,000
Expenditure Adds (Total)	\$17,408,374	\$17,861,676	\$17,861,676	\$17,861,676	\$17,861,676
County Operating Expenditures					
(less expenditure additions)	\$729,500,961	\$745,775,693	\$763,090,099	\$774,759,689	\$791,766,376
Operating Expenditure % Change	5.06%	2.23%	2.32%	1.53%	2.20%

## Proposed FY2023-2027 Five-Year Plan – Capital



County CIP Expenditures:	FY2023	FY2024	FY2025	FY2026	FY202
Environmental Sustainability	\$1,000,000	\$0	\$0	\$0	\$(
Proffers (Devlin Rd & County Watersheds)	\$2,517,452	\$0	\$0	\$0	\$0
Building & Facility Capital Maintenance	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000
Judicial Center Renovation	\$10,000,000	\$6,300,000	\$6,300,000	\$0	\$(
Fire & Rescue Station 27	\$0	\$1,654,581	\$5,446,832	\$5,106,187	\$5,106,18 <sup>-</sup>
Public Safety Training Center	\$0	\$1,700,000	\$3,000,000	\$3,500,000	\$3,500,000
Juvenile Services Center	\$0	\$0	\$3,000,000	\$3,000,000	\$3,000,000
Judicial Center Expansion	\$0	\$0	\$2,500,000	\$5,000,000	\$7,500,000
Homeless Navigation Ctr-East	\$0	\$0	\$2,000,000	\$2,000,000	\$2,000,000
Countywide Space	\$0	\$0	\$3,000,000	\$5,000,000	\$5,000,000
Future Community Improvement	\$0	\$0	\$0	\$0	\$4,000,000
Potomac/Neabsco Mills Parking Garage	\$0	\$0	\$500,000	\$500,000	\$500,000
Parks & Recreation Referendum	\$0	\$120,724	\$1,431,470	\$3,690,329	\$3,954,510
Mobility Referendum	\$0	\$765,451	\$4,063,983	\$9,624,115	\$19,537,694
County CIP Expenditures	\$17,517,452	\$14,540,756	\$35,242,285	\$41,420,631	\$58,098,391
Total County Expenditure (Operating & CIP)	\$764,426,787	\$778,178,125	\$816,194,060	\$834,041,996	\$867,726,443
Available Capacity	\$2,037,086	\$1,715,170	\$1,433,315	\$1,138,543	\$1,051,880
Grand Total / General Fund Expenditures	\$1,481,314,948	\$1,530,250,146	\$1,599,355,420	\$1,648,567,398	\$1,714,119,22

## Rates Needed to Support Proposed Budget



- Real Estate
  - \$1.05 tax rate (current rate is \$1.115)
  - Avg. residential tax bill increases \$233
- Personal Property
  - Business tangible computer & peripheral
  - \$0.15 increase to \$1.65 (current rate is \$1.50)
- Fire Levy
  - \$0.075 levy rate (current rate is \$0.08)
  - Avg. residential levy increases \$15
- Meals Tax (4%)
  - Total revenue: \$24.5M
  - School transfer: \$14.0M; County: \$10.5M



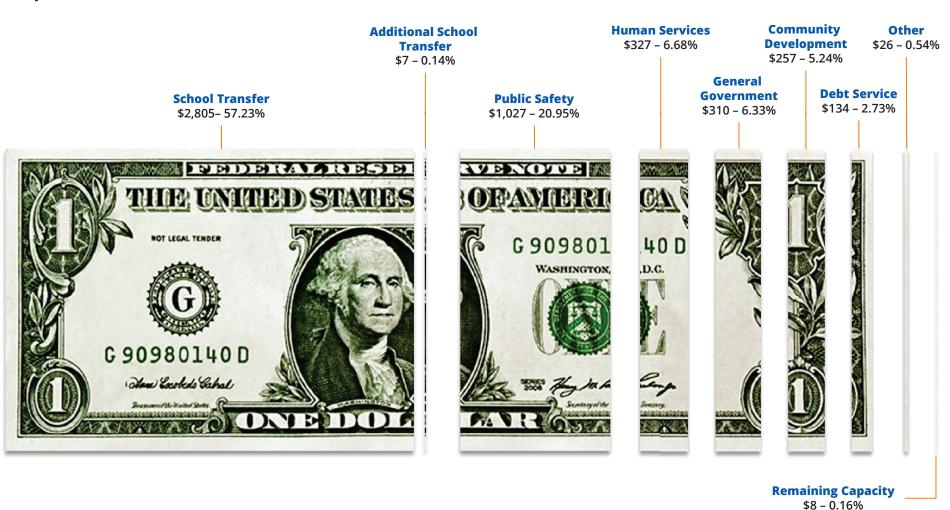
Fach penny on the tax rate is \$7.8M to general fund --\$4.5M to Schools; \$3.3M to County

### **Average Residential Tax Bill**



#### **Proposed FY2023 Average Residential Tax Bill - \$4,901**

By Dollar Amount with Functional Area



## **Public Engagement**



## **Budget Apps & Information**

















## **Budget Calendar**



•	Community Meeting (9 a.m., virtual meeting)	ebruary 19
•	Budget Work Sessions (afternoon/evening)	March 1 March 8 March 15
•	Budget Public Hearing (evening)	March 15
•	PWCS Budget Presentation (evening)	April 5
•	Budget Recap (evening)	April 12
•	Budget & Tax Rates/Fees Public Hearings (evening)	April 12
•	Budget Markup (evening)	April 19
•	Budget Adoption (evening)	April 26